



Byron Bay Golf Club

AUSTRALIA

2016

ANNUAL
REPORT

A company Limited by Guarantee
ABN 62 001 043 205

Contents

Annual General Meeting Minutes	3
Notice of Annual General Meeting	5
President's Report	6
Captain's Report	8
Course Superintendent's Report	12
Finance Report	14
House Committee Report	16
Byron Bay Lady Golfers – President's Report	17
Byron Bay Lady Golfers –Captain's Report	18
Veteran's President and Captain's Report	20
Financial Statements 2016	22

BYRON BAY GOLF CLUB
ANNUAL GENERAL MEETING – MINUTES
Held at Byron Bay Golf Club 15th December 2015

Meeting Commenced 6.01pm:

Chair: Rob MacMillan

Apologies: Marjorie Steven, Judy Priest, Gary Charles, Mat Crandell, Carol Fitzhenry, Noela and Tony McRorie, Michael Korff, Warren and Helen Clarke, Ron Dowell, Denis Muller, Steven Drew

Voting members present = 40

Published Agenda Items:

1. Motion to receive the minutes of AGM on 16/12/14

Moved: Paul Barber, Seconded: Lyn Barber

Motion Carried

2. Motion to confirm the minutes of AGM on 16/12/14

Moved: Paul Barber, Seconded: Bev Porter

Motion Carried

2. Motion to confirm the minutes of EGM on 16/12/14

Moved: Campbell Korff, Seconded: James Barnes

Motion Carried

2. To receive and consider the 2014-2015 Annual Financial Report. (Any questions in regard to the contents of these reports are to be submitted in writing to the Club Manager seven days prior to the AGM to enable a well-informed response to be made at the meeting).

Moved: James Barnes, Seconded: Jenny Tresize

Motion Carried

Adam Bradfield (TNR) read out the Auditors confirmation of the 2014-2015 Annual Report

3. Motion to adopt the 2014-2015 financial report

Moved: Dawn MacMillan, Seconded: Rick Tresize

Motion Carried

Question from the floor – David Rutherford re: explanation of the major component of the profit for the reported year

Adam Bradfield – This was due to the profit on sale of assets, being the land sale, approx \$347,000. without the sale of this the result would've been approx \$50K loss

David Rutherford – Commend the committee on reducing the loss from \$149K in 13-14 to \$50 in 14-15 – an excellent achievement

4. To declare the election of directors of the company.

The 2014/2015 Directors vacated their positions for re-election

Nominations for all board positions are unopposed, all nominees for these positions successful.

Resulting in President – Rob MacMillan, Vice President – Marjorie Askew, Captain – Peter Sinclair, Vice Captain – Stephen Parker, Directors – Gary Charles, David Chegwyn, Kevin Tibbett, Campbell Korff and Greg Lambert

Thanks to Sput for his time this past year and welcome to Campbell Korff as a newly appointed member of the board of directors.

5. To elect the Patron(s) for the year 2014 - 2015.

Kevin Baunach (current patron) is happy to remain as Patron

6. General Business

David Rutherford – enquiry about accommodation progress

R.MacMillan – feasibility study has been completed, several meetings have been held with council to ensure we prepare adequately, no major roadwork will be required, need to abide by zoning of “tourism and leisure” so must be related to golf. Discussion with BOQ will proceed with further board discussion and then a membership information night will be held

Kevin Baunach – long-term and overnight parking by neighbours in our car park

R.MacMillan – we have had discussions with the Links which will be continued – strata management of fairways will also be contacted to let them know this is not appropriate and other neighbours too

Lyn Barber – exercise group in the mornings – is this ongoing, also affecting the car parking

P.Sinclair – We do want to be flexible, afford a softer line to people who wish to use the course and grounds (ie dog walkers), prefer to have quick discussion with them about respectful use of the course than to rule them out

Mick Trimble – Signs on the 6th fairway

R.MacMillan – The Dengate property was recently sold, before this he pulled out all the trees and therefore the fence as well. The new neighbours have communicated with us regarding the number of balls on their property and the issues of golfers trespassing. The situation is ongoing and being dealt with at the moment – we are looking into a barrier fence

P.Sinclair – the no trespass signs were put up by the neighbours – our signs say no retrieval of balls

Mick Trimble – 5th cart path – will it get done?

P.Sinclair – we’re getting closer to it

R.MacMillan – A small note on the PGA, there was a sizeable difference in the bar between PGA last year and PGA this year (approx \$15K). Also, P.Senior’s last putt at our tournament was the last time his signature broom handle putter will be used (a bit of trivia)

P.Sinclair – acknowledging the work of all the volunteers that help with the tournament, about 15 extra volunteers each year that offer their time. Thanks for Greg Lambert for his years as Vice Captain and also to Mat Crandell and Judy Priest – the course committee and their invaluable contribution over the year

Thanks to all in attendance, Welcome Campbell to the Board and thanks to the current board.

AGM Closed 6.40pm

Notice of Annual General Meeting

BYRON BAY GOLF CLUB LIMITED

Notification is hereby given to all Full Playing Members of the Byron Bay Golf Club Ltd that the Annual General Meeting of the above Club is to be held on Tuesday 13th December 2016 at 6.00 pm to transact the following business:

1. Confirm the minutes of the AGM 15/12/2015
3. To receive and consider the year ending 30 September 2016 Financial Report. (Any questions in regards to the content of these reports is to be submitted in writing to the Manager seven days prior to the AGM to enable a well- informed response to be made at the meeting).
4. To declare the election of Directors of the Company
5. To elect the Patron(s) for the year 2016/2017
6. To transact any other business that may be brought forward in accordance with the company's constitution or the Corporations Act 2001.

By order of the Board

Rob MacMillan

President's Report

The favourable weather we have experienced over the past two years has allowed us to evaluate the best financial situation in our extremely weather sensitive business. This, in combination with our essentially debt-free state, has also given the Board the opportunity to assess the financial outcome under current operating conditions. By maintaining spending constraints as per the set budget, the operation was performing within budget and generating funds.

However, the failure of the previous caterers resulted in a need for the club to assess the catering, which was an ongoing concern, and the decision was taken for the club to take over the catering. This is a major change in our operation and has obvious financial implications. There are distinct benefits in our controlling the food in that we can offer a variety of options without the caterer's permission. It has also long been our view that we have one of the most attractive venues. Currently we are working hard to achieve a positive outcome, and would encourage all members to have a meal or book a function.

The financial result for the year is pleasing. However the need to maintain, renovate and improve, to upgrade the Club to offer facilities expected by modern patrons is essential. Some examples are the entrance driveway and the car park, the Pro Shop, the men's change room and toilet, the deck furniture, the obsolete kitchen and the club office and lack of a meeting room. It is unlikely that the funds currently generated will cover these major items.

We have proposed previously a play & stay facility on golf course land, and have completed the proposal, but have been marking time this year as we assess our debt free operation. The proposal is still under consideration by the Board.

The decision to offer the barber a venue has proved to be a good one. It certainly adds a unique and attractive corner to a previously unused space.

This year will be the tenth anniversary of our hosting The Australian Legends Schweppes Tour Championship. The Club has done a magnificent job each year and all who over the years have contributed to that success are to be congratulated. The publicity has gone out far and wide and some visitors have wanted to play our course as a result.

Once again to Shaun Cross and the hard working ground staff, our thanks for maintaining a quality golf course. The removal of some trees to improve grass growth and the continuation of the change of the fairway grasses to a more suitable species has vastly improved the course, as is evident on holes 4, 5, 10, 12 and 15. The appointment of the apprentice, Kain, has resulted in improved leave rostering as more of the long term staff accrue leave allowances.

The contribution to the Club by the numerous volunteers in many areas ranging from labouring on course projects to member expertise where required, is greatly appreciated. Special mention to John Hill our resident "pyro" whose dedication to the thankless task of stump removal is to be admired.

To Greg Stewart and staff in the pro shop, my thanks for another year of excellent service to the Club. The continuing fine weather has led to an increased demand from

visitor golfers, which in turn requires juggling of the fields to satisfy all. The increased income has made a welcome contribution to the financial year's result.

To PJ (Peter Schenke) and the bar staff, my thanks for the many happy faces behind the bar catering to member needs. PJ has improved bar performance with a new wine list and has introduced the Thursday trivia, which has been a huge success. Well done to all. The Club Manager, Wendy Perry, ably assisted by Leesa, continues to improve the club administration. The addition of the catering responsibilities has added considerably to the work load of Wendy and PJ and I thank them both for their desire to "make it work."

The Board has continued with tight controls over expenditure as we operated debt free through the year. (No overdraft) The financial result at year end is encouraging, but we are very conscious of the growing need to modernise and improve facilities fast showing their age. My thanks to the Board members for their support, particularly the House committee in dealing with the difficult catering changes.

To the Club membership, thank you for your continued support and friendship.

Wishing you all a safe and Happy Festive Season.

Rob MacMillan
President

Captain's Report

The end of 2015 saw the completion of the **Men's Club Championships** with relatively new member, Ross Muller prevailing in the 36 hole match play final versus another new member, Kurt Freeman. The first 18 holes on a hot November day were a bit scrappy with only couple of holes in it but the second 18 saw Ross Muller pull away to win comfortably in the end 5/4.

The A reserve 27 hole final saw Brett Thomas up against local stalwart "Reg" Livermore. Reg led all day in a tight tussle only to see Brett snatch a win on the 27th hole to finish 1 up. In B Grade Chris Taylor won 3/2 versus Dick Fuller and C Grade was won by Kirk Rides 2/1 over Graeme Hartley. Congratulations to all the winners.

2015 Foursomes Championships sponsored by **CLARK AND CO ACCOUNTING** saw our largest Foursomes field in some years. Last year's runners up, Ross Muller and Pete Sinclair went 1 better in 2015 to win by a shot with 79 gross to pip the sponsor Paul Clark and Mick Anderson (playing in the same group) who shot 80.

Having been moved forward slightly, the **2016 Foursomes Championships**, again sponsored by **CLARK AND CO ACCOUNTING**, has been run and won. There were a couple of favoured teams based on form and handicap and one of them came out well on top shooting a very tidy 74. Multiple Club Champion Mat Crandell teamed up with young gun Conor Whitelock to win by 6 shots from the Wilson brothers, Shane and Tony. Apparently Mat played his usual steady golf and Conor stepped up to play better than his current handicap of 10.

The revived **Byron Bay Junior Seaside Open** was staged in late October 2016 with approximately 60 juniors from NRDGA clubs participating. Playing the course as a par 70 with the 2 temporary par 3s on 2 and 13, there were some great scores recorded by the young tyros. Alex Hunt from Murwillumbah shot 68 gross to win the Junior Boys with a couple of 70s right behind him. As our event is the last one for the season it also doubles as the Final event for the Order of Merit and there were some tight tussles on offer for the year long prizes. Our own Conor Whitelock figured in one of those tussles – competing for the Junior Boys Nett trophy for 2016, Conor used his home track advantage to shoot 74 - 65 nett to win the day event and also sneak home to win the Order Of Merit Nett prize, just pipping a lad from Yamba. Congratulations to Conor again and also thanks to his parents Gaz and Belinda for cooking the BBQ for the event and Conor's Grandad Sam Gilmore as well. Judy Priest was on hand all day processing scores and Greg Stewart was busy getting the field away and helping run the event as well – a big thanks to both.

The **2015 Byron Bay Open** saw sponsors **AMORE COFFEE/COASTLINE COFFEE** back up to sponsor once again stumping up \$1500 in voucher prize money. With better weather this year we fielded 177 players with visitors from 15 Golf Clubs. Greg Beatty from Murwillumbah prevailed with a fine 73 gross from local Mat Crandell on 74 – Greg won a \$400 voucher and a place in the Australian Legends Schweppes Tour Championship Pro Am. Byron Bay's Harley Schmidt won the nett with a great 67.

The **2015 Australia Legends Schweppes Tour Championships** Pro-Am was another fantastic event to close out the year. On the final day, the leading groups featured Peter

Senior, Mike Harwood, Rodger Davis, Ian Baker-Finch plus a couple of lesser known names. In dramatic fashion, Rodger Davis flew the 18th green with his approach shot from the rough to finish in a garden bed. Having to take a penalty drop, he failed to get up and down and missed out on the subsequent playoff. Having not lost at Byron Bay the 4 times he has teed it up, Pete Senior was heavily favoured in the playoff against Gold Coast Pro Tod Power. However, the underdog managed a par going up 18 again to edge out Senior who bogeyed the hole. The first playoff in the 9 stagings of the Legends Pro Am at Byron Bay was certainly the most dramatic. Byron Member Mat Crandell won the Amateur section of the Pro Am for the 8th time. With the 2106 event looming we are very proud to announce that we are the 1st Club in NSW to stage a PGA Legends event 10 years in a row and only the 5th club in Australia to reach that milestone.

The **2016 YELLOW BRICK ROAD Handicap Matchplay Championship** was fought out for the 3rd year in a row between 2 A reserve golfers, Louis Clark and Pete Sinclair. If this keeps up we will have to rename it the “**A Reserve**” **Matchplay Championship**. Young gun Louis Clark (Number 1 qualifier) ploughed his way through the draw with some big scalps en route to the final. Yours truly scraped his way into the final but did not play well at all with Louis playing well under his handicap to win 6/4. Louis is a Nationally ranked junior tennis player who is a self confessed reluctant golfer, so look out if he ever does apply himself to his golf.

We fielded 3 teams in the **NRDGA Pennant** season for 2016 with mixed success. Byron Bay 1 and Byron Bay 3 made the finals with BB1 having a solid win. Thanks to our long term sponsor **STELLAR IN-FLIGHT (Rob Lynch)** and Greg Stewart for his input during the Pennant matches staged at Byron.

A new event dreamt up by “Sput” Keevers and staged in April 2016 proved to be very popular. The **BGGC Shire Challenge** saw members from the Club going head to head in a 2BBB matchplay event with teams determined by which shire you lived in. **THE STICKY WICKET BAR** in conjunction with **CRICKETERS ARMS** sponsored the day with 11 matches staged within the 2BBB event of the day. Having not long defected to the Ballina Shire, Sput was Captain of the Ballina Shire with yours truly Captain of the Byron Shire. Thankfully Byron Shire got up in a tight battle, winning 5 matches to 4 with 2 squared. Thanks to Gary and Sue Charles for sponsoring the day – there is even an Ashes style urn trophy for bragging rights. Hopefully in 2017 we will have more keenly contested shire matches.

In September this year, multiple **Byron Bay Club Champion Mat Crandell**, won the **Queensland Mid-Amateur State** title for the first time. Having been runner up in 2103, Mat was really happy to win his first state title. With rounds of 68, 74, 72 Mat cruised in the end to an amazing 11 shot win.

The results of our major events for the past 12 months are as follows:

2015 EVENTS

CLUB CHAMPION

CLUB CHAMPION R/UP

A RESERVE WINNER

A RESERVE R/UP

B GRADE WINNER

B GRADE R/UP

Ross Muller

Kurt Freeman

Brett Thomas

Reg Livermore

Chris Taylor

Dick Fuller

**C GRADE WINNER
C GRADE R/UP
FOURSOMES CHAMPIONSHIPS WINNERS
FOURSOMES CHAMPIONSHIPS R/UP
AMORE BYRON BAY OPEN GROSS WINNER
AMORE BYRON BAY OPEN NETT WINNER**

**Kirk Rides
Graeme Hartley
Ross Muller/Pete Sinclair
Paul Clark/Mick Anderson
Greg Beatty (Murwillumbah)
Harley Schmidt**

2015 SCHWEPPE'S LEGENDS TOUR CHAMPIONSHIPS PRO-AM RESULTS:

**PROFESSIONAL WINNER
AMATEUR 54 HOLE GROSS
AMATEUR 36 HOLE NETT**

**Tod Power
Mat Crandell
Jeff Matthews (Ballina)**

2016 EVENTS

**2015 SURF CENTRAL MEDAL OF MEDALS
YBR HANDICAP MATCH-PLAY CHAMPION
ASAHI AUTUMN CUP
ASAHI WINTER CUP
COCK O' THE WALK 2BBB M/PLAY WIN
QLD MID-AMATEUR STATE TITLE WINNER**

**Connor Whitelock
Louis Clark
PJ Schenke
Richie Beckers
Jason Gilmore/David Tygh
Mat Crandell**

**BB JUNIOR SEASIDE OPEN BOYS GROSS
BB JUNIOR SEASIDE OPEN BOYS NETT
FOURSOMES CHAMPIONSHIPS WINNERS
FOURSOMES CHAMPIONSHIPS R/UP**

**Alex Hunt (Murwillumbah)
Conor Whitelock
Mat Crandell/Conor Whitelock
Shane Wilson/Tony Wilson**

Congratulations to all the Lady Golfers and Veteran golfers who have tasted success this year also – details of their major events appear in their respective reports.

Our major focus on course again this year has been turf conversion to our preferred species of Wintergreen couch. Hopefully all members are now appreciating the much improved surface on the 4th and 5th fairways which were completed in 2015. Following a turf conversion information night where members were encouraged to come and discuss the plan with Shaun Cross directly in late 2015, the Course Committee's plan to fast track the conversion was adopted by the Board. This has seen entire fairways sprayed out to convert in 1 go rather than try and do it by stealth to minimise disruption. Currently 2 and 13 are growing in now, albeit a little slower than expected due to colder than normal Spring temps and dry windy conditions.

Our selective tree removal program for course shade issues, as well as player safety, have also continued this year. The 7th hole has had trees on both sides removed, improving the shade issues mentioned as well as playability. Integral to the tree removal program is the tree stump removal program and as Shaun and Rob have mentioned in their reports, I too must acknowledge the herculean effort by VOLLIE JOHN HILL who virtually single-handedly removed, via digging and burning, approximately 50 stumps across the course. My thanks also to all the VOLLIES on course this past year who supplement Shaun's and his staff's efforts – well done.

The course continues to develop and improve in condition and playability from season to season as any verbal engagement with a visitor to our course will confirm. With the large tourist numbers Byron experiences from year to year and the heightened focus on our course with our annual PGA Legends event, this has led to some very solid visitor golf

revenue in the past year. Aligned with this, full playing membership numbers are up a significant amount from last year, which is bucking the national trend of declining Golf membership as we know it. My congratulations to Shaun and his crew for their continued diligence, discipline and effort to produce quality golf surfaces, month in and month out.

Having an attractive well groomed golf course to improve the numbers as mentioned above is one thing, but it is another skill set to deal with the green fee paying golfers and members alike and Greg Stewart and his team handle it with aplomb. I am sure their patience is tested to the hilt when large groups (i.e. alcohol-influenced Buck's parties) descend upon us with the groom sporting a tutu or a ball and chain – to my knowledge they handle it very well, aiming to balance player safety, equipment safety and course protection without taking all the enjoyment out of the experience. I would also like to thank Greg, Brenton and Dylan for their help in running our various comps throughout the year – they are always willing to help me and go the extra yard to keep things running smoothly.

A big thank you to our very important Sponsors who throughout the year, supported our Club in various guises, structures and amounts.

Thank you to my fellow Directors for their input, in particular Greg Lambert for his assistance processing Wed and Sat comp. cards.

Finally to Wendy Perry, PJ and staff – thank you for your fantastic efforts all year, especially taking over the kitchen in February, which added a whole new dimension to the day-to-day operation of the Club.

Pete Sinclair
Captain and Course Chairman

COURSE SUPERINTENDENT'S REPORT

The year of 2016 has yet again seen some proactive steps taken for the future development of the golf course in regards to our resurfacing program on the fairways, seeing our turf species conversion completed on the 12th, 2nd and 13th. With these complete fairways converted and another large area completed on the 15th, seeing the par 5 now converted from the 150m yardage plate through to the green surrounds.

We are definitely over the hump now, with only 1, 6, 7, 11, and 70% of 15 and 18 to go! This January will see the 11th completed and the 1st green surrounds back to the fairway, in preparation for a temporary par 3 for the complete fairway conversion at a later date. The fairways that have had a season or two under their belt now are really proving how good they are as a year round surface, regardless of weather or traffic.

Hopefully by the time this report is circulated we will have a positive outcome from the Community Building Grant application we submitted for construction of cart paths back in July. Regardless of this outcome, I believe that this project will remain high on the priority list of course works to be completed and with plans to commence early to mid 2017. This is a set and forget project, just like the fairway turf species conversion, as once completed, these areas will not require any major works for a long time. Both these large scale projects are a massive step forward towards providing year round surfaces for all golfers regardless of walking or riding.

This year also has seen our Green Staff team grow by one, seeing Kain Browning employed in the capacity of 1st year apprentice greenkeeper, this has been a long time coming since we lost two apprentices back in the grey wet years of 2012 and 2013. This decision was made to reduce the workload and time in lieu accrued on a regular basis through the peak of the growing season. Whilst from a business liability point of view this also plays a huge part in reducing our long term employee leave accruals, whilst still maintaining our golf course standards. Kain has been with us now since May and has fitted into our experienced team quiet well, showing that he is keen to learn and better himself in his chosen field.

Speaking of our experienced team at Byron Bay Golf Club, we seem to improve our operation year in and year out, as we adjust, tweak and alter our methods, our approach and our outcomes. As we constantly strive for the best possible results day in and day out as a team in the most efficient and professional way possible. At the 2016 Australian Golf Course Superintendents Association annual Turfgrass Conference held in Melbourne, I was asked to present on my experience last year in the USA. Not only did my power point encompass the 2015 John Deere Classic and the other 20 odd golf courses I visited, I managed to incorporate my 14 years at Byron Bay into the presentation and how we go about achieving what I called, "The Best of You". This reflection and comparison to some of the most iconic golfing facilities in the world really proved to me just how good we are as a team in producing quality results on a regular basis. In saying this, we achieve these results with a lot less resources. Whether it is staffing levels, equipment or operating budgets. Our Green Staff team day in and day out strive to improve the golf course in the highest standard possible and I hope that all our Members appreciate the efforts as much as I do, that this small but yet dedicated professional team achieve.

Another great year lads, WELL DONE!

I would also like to thank all our volunteers that regularly assist in achieving the desired results to keep moving the golf course in a forward direction for the future. My team and I really appreciate all your help throughout the year, once again. And I am sure the members also appreciate the additional work that you carry out.

A special thanks to John Hill who again this winter removed over 50 stumps! Hats off John! As at times this task was very labour intensive, but this man showed some amazing stamina to frequently plug away at them to get the task completed. Which at most times was by himself.

Not to mention, through our winter tree removal program we continually added to John's workload as we pressed on reducing trees that have an impact on golf course playability and the turf health. We plan to continue with this again next winter to alleviate more of the undesirable species and replant some more appropriate species in specific areas that will serve a purpose from a golf course point of view.

To the Board of Directors and the Course Committee, I appreciate your support and passion to keep driving the vision of the golf course to the next level that will only keep increasing patronage and exposure to grow the Golf Club as a whole. Although at times some of the decisions made are not clean cut and maybe criticised, at the end of the day this voluntary management team that the Members entrust continually maintain the vision of a successful operation and must be congratulated on a successful year!

This year will see us host our 10th consecutive Seniors/Legends PGA event, and it is a real testament to all involved with this tournament. Without a doubt this has really assisted with the ongoing exposure and marketing within the golfing fraternity to grow our name and product Australia wide. Regardless of the endless hours put into hosting such an event at our high standard, I truly believe this contributes to additional visiting golfers throughout the year. Not to mention the 5 figures that this event has produced over the most recent years. Great Job to all involved in making this a successful event and a milestone for Byron Bay Golf Club.

Speaking of milestones, next year BBGC turns 60!
So who knows what's around the corner?

One thing is for sure, I am positive we can keep moving forward with our developments to keep improving our asset and grow our business of golf into the future.

Shaun Cross
Golf Course Superintendent

Finance Report

The club ended the year with a loss of \$14,525.66, compared with a trading loss of \$51,103.72 last year. As most members are aware the Club took over the catering operations in February, 2016. Part of the final agreement with the previous caterers was that the Club would purchase from them stock, furniture and kitchen hardware which they had purchased for \$20,000. Our Auditors indicated the Club should fully expense this amount in the year of purchase. If this item is added back, the Club would show a small trading profit.

Nevertheless whilst it is satisfying to see our cash position improving the Finance Committee considers that current cash flows are insufficient to properly maintain or improve the Club's ageing assets, with a specific example being the Club House and Kitchen.

House Trading

As the Club is now in control of the catering operations this report will deal with the House position. Overall turnover for the year in The House was \$1,230, 959 compared with last year's result of \$795, 787. An overall loss of \$18,147 was incurred after taking into account the purchase of catering equipment referred to above , compared with last years loss of \$7,434.

The catering operations have been in turnaround phase which commenced after the peak Summer period of 2016. Consequently its performance has impacted overall House profitability. However YoY bar revenue for the period Feb-Oct is up 23% on prior year which indicates the importance of the catering operation to House performance. Clear targets and budgets have been established for the catering business for FY2017 which, if achieved will further improve House performance this year.

Course Costs

Repairs and Maintenance were \$13,890 over budget and \$10,000 higher than last year. This was mainly due to unforeseen major items that needed repair not general operations.

Wages were up on budget and last year due mainly to the hiring of an apprentice.

Events

The PGA showed a profit of \$14,962, which is a pleasing result.

Golf Trading

Gross revenue was \$982,513 compared with budget of \$920,176 and last year of \$909,453.

The increase was due to membership increasing by \$48,000 and visitor fees up by \$18,000. Competition fees increased by \$5,634, which is also a pleasing result. Golf operating costs were \$12,824 less than budget and \$9,530 less than last year.

Administration

Operating expenses were \$5,198 less than budget and wages were \$8,525 over budget.

In Conclusion, the Club has had a much better year, however the Board is aware of the challenge that the take over of the kitchen has created. That said, it is pleasing to see the increases in our core business.

Greg Lambert
Finance Committee

House Committee Report

It has been a challenging but rewarding year for the house committee. As you will see in the financial report the bar has had a wonderful year in both sales and profits. This is a credit to Wendy and PJ and all the bar staff and also thanks to our members and guests for their patronage over the past year.

In February this year we were left with little choice but to take over the catering operations as the existing contract caterers made the decision to pull the pin after just 6 months. We were able to negotiate a release with the previous caterers and continue the food side of the business with a very smooth transition once again thanks to Wendy and PJ and with the addition of Mark Reedman to our team.

The running of the bar with contract caterers has always been how the Golf Club has operated. The new arrangement of the Club running the catering has its challenges and its advantages. The challenges are obviously trying to run the food area as a profit center for the Club which to date we have been unable to do. We have put several systems in place now and have a budget for the upcoming twelve months which give me confidence that while perhaps never being able to make profit solely from food we will be able to show good growth in food and bar sales and maintain healthy gross profit in our overall food and beverage operations.

The profitability of the food and beverage for the Club is dependant on the continued growth of the business and I would ask that all members continue to support the Club. If you are having a significant birthday or anniversary, have it at the Club. Getting married soon? Have the reception at the Club! Planning on dying? We will be happy to organise your wake! I could go on but you get the picture. One of the benefits of having the catering in house is that we can cater any event to suit what works best for the Club and the customer so please contact PJ with any enquiries.

The house committee has begun an overall plan for the ageing and dated décor in the Clubhouse. This will be a 5 year plan which will be carried out as finances allow for. We will be engaging with a commercial designer for an overall concept plan which will be costed out and prioritized early next year.

I would like to thank all of the bar and kitchen staff for all of their efforts over the past year and thanks to Greg Stewart and his staff in the Pro Shop for their assistance with house matters. I would like to wish everyone a very Merry Christmas and a Happy New Year and hope to see you at the club soon!

Gary Charles
House Chairman

Byron Bay Lady Golfers Presidents Report.

Another successful golfing year has flown by - they say time flies when you are having fun! Unfortunately Vice President Jacqui Mullen had to resign, due to poor health. Marjorie Stevens stepped up to the position of Vice President and we welcomed Sandra Larsson as a committee member. The committee then continued to work well together for a great year.

Our playing member numbers were down for the early part of the year but have improved in the last few months. The majority of our players are in the "older" age group and it is lovely to see quite a few younger members playing regularly. Our aim is to be accommodating and welcoming to all. We continue our association with the Mullumbimby and Ballina clubs, and regularly have representatives attending Open Days at other Northern Rivers Golf Clubs, as well as fielding 2 teams for the Northern Rivers Northern Division Pennant Competition.

Again this year we ran our 'Give Golf a Go' program. Our aim is to introduce new players to golf and encourage new members to play regularly. Of the 20 ladies attending the 'free' lessons, 8 signed on with our club professional, Greg, for further lessons.

In April we held a successful 'Bring and Buy', raising funds to be put towards the painting of the ladies toilet area, which was finished in August. At the end of last year our ladies generously donated 9 boxes of food 'goodies' to the Drought Relief for Western District farmers. We also gave \$250 to Cancer Research and \$400 to Riding for the Disabled in Ballina. Thank you to all our ladies who are always very generous.

It is disappointing, and very frustrating to the Match committee that the computers are still temperamental. Last year we gave \$8000.00 to the club hoping that the computer system would be upgraded. We continue to support and work with the managers of the bar and restaurant for our special events. Christmas Dinner 2015, Christmas in July Dinner, and "O" Birthday Lunch were well attended.

Our club has many generous supporters which I wish to thank. Rhys Wright, Live-Life Pharmacy, Graeme Huxley, Ballina Car Wash, First National Real Estate, Suffolk Park Pharmacy, Eden @ Byron, David Lindsay, The Cellar, Ballina Toyota, Baz and Shaz, John D'Errey, and Byron @ Byron, and Greg Stewart for our 2 Day Tournament. Also I thank Greg, Brenton and Dylan in the Pro Shop, Wendy, PJ and the bar staff, Jebez and staff in the kitchen. A big thank you to Shaun and the ground staff and the many volunteers working to keep our course well maintained.

It has been my pleasure to work with the committee ladies and many others willing to help, to keep our club running smoothly and for the good of golf.

**Jenny Trezise
Ladies President**

Byron Bay Lady Golfers Ladies Captain

The ladies have enjoyed a good golfing year. Numbers in our weekly competitions seemed to drop off earlier in the year but have rallied towards the end of the year. Female playing membership remains about static.

We repeated the Give-Golf-a-Go Programme to encourage new golfers. Participants are offered two free group lessons and are then encouraged to continue on to a series of four more lessons. Next some mentoring over a few holes and hopefully some are then ready to start putting in cards for a handicap. Three new members have joined from this year's programme and we are hopeful more may, perhaps after some further encouragement and 'hand-holding'.

We have experimented with a 9-hole competition, which works for some Clubs, but this does not seem to have taken off, although we will probably try again.

Open Events

Our two major open events are our Vets Open Day in June and our 2-day Tournament at the beginning of November. The Vets Open Day tends to attract golfers from the more local clubs and this year we had over 100 entrants for the first time.

The 2-Day Tournament brings golfers from further afield. This year we decided to restrict the field to 148 on Day 1 (single stroke/Stableford) and 156 on Day 2 (4-ball Stableford). Unfortunately whilst these numbers were similar to 2015 some rounds took 5½ hours – or more! Yes, the renovations on holes 2 and 13 contributed to the slow play, but meant no delays on 3 and 14, and were not the only reason. So again challenges for next year in balancing numbers and seeking to ensure the enjoyment of players; and not turning away 'regulars' who have supported our event for many years. We are very keen to maintain the highly-sought-after status for this event.

Winners of Major Events:

1. 2016 Club Championships: These were played in October, over 54 holes. It was a very open event this year with only a few handicap shots separating the A-graders and most were still 'in-the-hunt' when it came to Round 3. However Gaby Brown lead by a stroke going in to the final round, held her nerve to hold off the chasing pack and become our new Champion.

Club Champion: Gaby Brown

Gross Winners: B Grade: Margaret Pierce C Grade: Carol Wells

A Grade: Net Winner: Di Grieve

Net Runner Up: Kay Beier

B Grade: Net Winner: Jean Trimble

Net Runner Up: Stella Hetherington

C Grade: Net Winner: Glad Keenan

Net Runner Up: Maureen Parker

2. The Foursomes Championships were held in May over 27 holes. The gross went to a play-off with Sally Symons and Kay Pearson winning over Judy Priest and Marjorie Askew on the first play-off hole. The net was very close too with Kerry Lollback and Carol Wells winning on a countback from Stella Hetherington and Mary Vincent.

3. Green Jacket Stableford: This is played over 8 rounds, scheduled to coincide with major golfing events throughout the year, the winner having the best aggregate of 4 scores. This year's winner is Val Hickey.

Team Results:

Our team results were a little disappointing, although all hard-fought. We fielded two Pennant Teams. Both had mixed results so finishing mid-table. Inter-Club Shields: Mullumbimby took back the Lindsay Shield, played on their turf. The Wallace Shield with Ballina was postponed to November 17, and this year is on our turf.

We are very grateful to the support of Shaun and his team, and Greg and his team in the Pro Shop, who work closely with us to ensure our golf, and our competitions, run smoothly. Wendy, PJ and all the friendly house team then ensure all goes well at the '19th' – our thanks to them.

Marjorie Askew
Ladies Captain

Veteran's President & Captains report

Iain Smith retired this year with a major back injury that may keep him out of golf forever. Our thanks for his input & best wishes for his future wellbeing.

Veterans golf is played one day per week.

Vet numbers are over 110 members playing 14 or 18 hole format. Approx 35-55 each week.

In the coming year we will have 3 over 90 yrs old, with 2 still playing 18 hole golf, one walking.

Open days & Par 3 days continue to attract new patrons to the club & raise valuable profile.

The Vets Open Day 2017 will be held on the 27th February. This event has attracted over 220 people in 2015 & is a mainstay of vets fundraising. The delay in course preparations this year meant we lost upwards of 100 players, so rearrangements for 2017 will hopefully see a reversal in those numbers.

PJ & crew put on a fabulous "grab & go" men's meal, at our most recent Open Day, which vastly improved the structure & "happiness factor" on the day, for men's golf.

Fund raising activities have meant the vets were able to install a **defibrillator** (over \$2000) in the clubhouse, staff training has meant that should the need arise, close assistance is available, additionally over \$3500 has been made available to purchase a **commercial cooker** in the kitchen to keep those terrific chips rolling out.

Congratulations to Jonathan Ricketts for his continued development & support of the par 3 day. Its a tough, silly, fun day where 3 clubs will probably get you thru.. Several younger members of the club who thought they would clean up on the oldies were surprised to find this was not the case. We throw out the challenge for 2017 medley event.

This event adds thousands of dollars to the club each year for the creation of cart paths. Span line carports & garages have continued to support this fund raising event as do vets members, whose personal financial contributions are over half of all sponsorship dollars. Many thanks to Paul & Gary McCann, Peter Larsson, David Rutherford, Brian Sundstrom, Kevin Tibbett, Michael Tsicalis, Len Robinson, The Vets group, as well as many local business leaders .

Future events & promotion through traveling to other clubs raises the profile of Byron Bay Golf Club.

OBE...over bloody eighty....golfers are a growth factor as are baby boomers. We envisage that over the next decade these numbers will grow nationally & see Byron Bay as a recipient of some of that growth. The Legends event should facilitate the attractiveness of that market sector going forward.

Away trips to Tenterfield & Maclean continue to be well supported with trips further afield envisioned. 2018 will see the return of the Northern Rivers Vets Championships to Byron.

Tourism & time has become an integral part of life, especially in Byron Bay. Mixing members needs with those of tourists for an optimum outcome needs careful consideration. Many vets, with the experience of a lifetime on golf courses across the country & internationally are a great resource. Some have paid golf fees for 40-50 yrs & greatly appreciate the recognition & discounts afforded to them now.

President..Brian Lee
VP..Kevin Tibbett

Captain..Greg Hammond
VC..Gary McCann

Secretary..Reg Wallis
Treasurer..Paul McCann

Byron Bay Golf Club Limited

ABN 62 001 043 205

Financial Statements

For the Year Ended 30 September 2016

Byron Bay Golf Club Limited

ABN 62 001 043 205

Contents

For the Year Ended 30 September 2016

	Page
Financial Statements	
Directors' Report	24
Auditor's Independence Declaration under Section 307C of the Corporations Act 2001	29
Statement of Profit or Loss and Other Comprehensive Income	30
Statement of Financial Position	31
Statement of Changes in Equity	32
Statement of Cash Flows	33
Notes to the Financial Statements	34
Directors' Declaration	50
Independent Auditor's Report	51

Byron Bay Golf Club Limited

ABN 62 001 043 205

Directors' Report

30 September 2016

The directors present their report on Byron Bay Golf Club Limited ('the Company') for the financial year ended 30 September 2016.

Information on directors

The names of each person who has been a director during the year and to the date of this report are:

R. Macmillan

Experience Director - 13 years
Special responsibilities President; Ex-officio all committees

M. Askew

Experience University lecturer; Director - 10 years
Special responsibilities Vice president; Finance committee; Match committee; Membership committee

G. Lambert

Experience Director - 9 years
Special responsibilities Finance committee

G. Charles

Experience Business owner; Director - 9 years
Special responsibilities House committee

P. Sinclair

Experience Horticulturist; Director - 10 years
Special responsibilities Club captain; Course committee; Match committee; Membership committee

D. Chegwyn

Experience Business director; Director - 9 years
Special responsibilities Finance committee

K. Tibbett

Experience Business owner; Director - 4 years

S. Parker

Experience Company director; Business owner; Director - 2 years
Special responsibilities Vice captain; House committee; Match committee

C. Korff

(Appointed 15 December 2015)
Experience Company director; Business owner; Director - 1 year
Special responsibilities Finance committee; House committee

D. Keevers

(Resigned 15 December 2015)
Experience Business owner; Director - 1 year
Special responsibilities Course committee; Events committee

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Directors' Report

30 September 2016

Principal activities

The principal activity of the Company during the financial year remained unchanged and was the provision of sporting and social activities for members.

Short term and Long term objectives

The Company's short and long term objectives are to ensure that the Company's financial position remains sound, ensuring that members and patrons can enjoy their club for many years to come.

Strategy for achieving the objectives

To achieve these objectives, the Company has adopted the following strategies:

- Carefully monitor income and expenditure to improve operating profit;
- Introduce new ideas that will attract more people to the club and improve income streams; and
- Promote the above objectives at every opportunity.

How principal activities assisted in achieving the objectives

The principal activities assisted the Company in achieving its objectives by providing the best facilities within resource constraints and by continually looking at ways to attract participants to both sporting and social activities. This has provided the Company with a source of income so the Company can continue to make improvements and remain viable into the future. The Company has to ensure it continues to provide a quality venue for members and visitors to enjoy the facilities both socially and through the game of golf.

Members guarantee

Byron Bay Golf Club Limited is a company limited by guarantee. The number of members as at 30 September 2016 is 1,229 (2015: 1,031).

In the event of, and for the purpose of winding up of the Company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$1 for all members, subject to the provisions of the Company's constitution.

At 30 September 2016, the collective liability of members was \$1,229 (2015: \$1,031).

Byron Bay Golf Club Limited

ABN 62 001 043 205

Directors' Report

30 September 2016

Operating Results

The operating loss for the Company for the financial year amounted to \$14,524 (2015: profit of \$297,963). This was made up of the following:

	2016	2015
	\$	\$
Parent club operating profit/(loss)	(25,579)	297,609
Veterans golf net profit/(loss)	4,098	6,628
Ladies golf net profit/(loss)	6,957	(6,274)
Net profit/(loss) for the year	(14,524)	297,963

Review of Operations

The Company purchased a kitchen business in February 2016.

The financial operations of the Company during the year ended 30 September 2016 are summarised as follows:

	2016	2015
	\$	\$
Bar Trading		
Sales	767,904	584,752
Gross profit	446,150	325,969
Gross profit percentage	58.10 %	55.74 %
Kitchen Trading		
Sales	244,268	-
Gross profit	145,272	-
Gross profit percentage	59.47 %	- %
Poker Machines and Keno		
Revenue	156,567	154,814
Net surplus	143,132	142,727
Percentage of net surplus to gross revenue	91.42 %	92.19 %
Other income	1,526,626	1,549,263
Total income	2,451,097	2,288,829
Less: expenditure	(2,465,621)	(1,990,866)
Net profit/(loss) for the year	(14,524)	297,963

Byron Bay Golf Club Limited

ABN 62 001 043 205

Directors' Report

30 September 2016

Core/Non-Core Property

The Directors advise that in accordance with Section 41J of the *Registered Clubs Act (1976)*:

- (i) Core property is the 18 hole golf course and that land which is reasonably integral and necessary to the conduct of the game of golf together with the clubhouse and reasonable curtilage, being those core assets which are necessary to allow the club to meet its objects; and
- (ii) Non-core property is the car park entrance driveways, sheds and gardens and all other property not identified as core.

Events after the reporting date

On 17th October, the Company entered into a finance lease arrangement with Commonwealth Bank of Australia for the purchase of a new ride-on lawn mower. The loan amount of \$104,683 and interest of \$13,628 is repayable over the next 60 months.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Meetings of directors

During the financial year, 12 monthly meetings of directors were held. Attendances by each director during the year were as follows:

	Directors' Meetings	
	Number eligible to attend	Number attended
R. Macmillan	12	12
M. Askew	12	12
G. Lambert	12	9
G. Charles	12	11
P. Sinclair	12	11
D. Chegwyn	12	11
K. Tibbett	12	9
S. Parker	12	8
C. Korff	10	8
D. Keevers	2	1

Auditor's independence declaration

The auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001* for the year ended 30 September 2016 has been received and can be found on page 29 of the financial report.

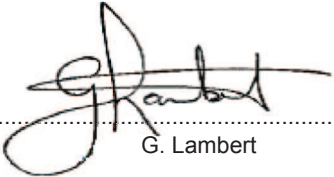
Byron Bay Golf Club Limited

ABN 62 001 043 205

Directors' Report

30 September 2016

Signed in accordance with a resolution of the Board of Directors:

Director:

G. Lambert

Director:

M. Askew

Dated this 15th day of November 2016



AUDITOR'S INDEPENDENCE DECLARATION

As lead auditor for the audit of the financial report of Byron Bay Golf Club Limited for the year ended 30 September 2016, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.

Dated at Lismore this 15th day of November 2016.

THOMAS NOBLE & RUSSELL
CHARTERED ACCOUNTANTS



.....
A J BRADFIELD (Partner)
Registered Company Auditor

Byron Bay Golf Club Limited

ABN 62 001 043 205

Statement of Profit or Loss and Other Comprehensive Income

For the Year Ended 30 September 2016

		2016	2015
		\$	\$
	Note		
Revenue	4	2,451,097	2,288,829
Expenses	5	(2,453,637)	(1,976,615)
Finance costs		(11,984)	(14,251)
Profit/(loss) before income tax		(14,524)	297,963
Income tax expense		-	-
Net profit/(loss) for the year		(14,524)	297,963
Other comprehensive income for the year			
Items that will not be reclassified subsequently to profit or loss		-	-
Items that will be reclassified to profit or loss when specific conditions are met		-	-
Total comprehensive income for the year		(14,524)	297,963

The accompanying notes form part of these financial statements.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Statement of Financial Position**As At 30 September 2016**

	Note	2016 \$	2015 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	6	332,638	184,561
Trade and other receivables	7	224	6,253
Inventories	8	40,674	41,771
Other assets	9	29,321	17,198
TOTAL CURRENT ASSETS		402,857	249,783
NON-CURRENT ASSETS			
Property, plant and equipment	10	2,425,125	2,458,638
Intangible assets	11	150,000	150,000
TOTAL NON-CURRENT ASSETS		2,575,125	2,608,638
TOTAL ASSETS		2,977,982	2,858,421
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	12	140,545	116,241
Borrowings	13	69,255	74,394
Provisions	14	118,978	95,925
Other liabilities	15	261,644	179,610
TOTAL CURRENT LIABILITIES		590,422	466,170
NON-CURRENT LIABILITIES			
Borrowings	13	106,559	88,215
Provisions	14	28,029	24,801
Other liabilities	15	250,431	262,170
TOTAL NON-CURRENT LIABILITIES		385,019	375,186
TOTAL LIABILITIES		975,441	841,356
NET ASSETS		2,002,541	2,017,065
EQUITY			
Reserves	16	809,411	809,411
Retained earnings		1,193,130	1,207,654
TOTAL EQUITY		2,002,541	2,017,065

The accompanying notes form part of these financial statements.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Statement of Changes in Equity**For the Year Ended 30 September 2016****2016**

	Retained Earnings	Asset Revaluation Surplus	Total
	\$	\$	\$
Balance at 1 October 2015	1,207,654	809,411	2,017,065
Net profit/(loss) for the year	(14,524)	-	(14,524)
Balance at 30 September 2016	1,193,130	809,411	2,002,541

2015

	Retained Earnings	Asset Revaluation Surplus	Total
	\$	\$	\$
Balance at 1 October 2014	909,691	809,411	1,719,102
Net profit/(loss) for the year	297,963	-	297,963
Balance at 30 September 2015	1,207,654	809,411	2,017,065

The accompanying notes form part of these financial statements.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Statement of Cash Flows For the Year Ended 30 September 2016

	2016	2015
Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:		
Bar and kitchen trading	1,014,536	596,010
Poker machine and Keno revenue	156,567	148,385
Subscriptions	509,140	296,701
Competition fees	96,622	90,987
Green fees	355,518	342,560
Interest received	2,903	2,658
Interest paid	(11,984)	(14,251)
Payments to suppliers and employees	(2,363,065)	(1,779,769)
Net GST (paid)/refunded	16,575	(5,320)
Other receipts	378,044	363,240
Net cash provided by operating activities	154,856	41,201
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from sale of property, plant, equipment and intangibles	14,091	715,776
Purchase of property, plant, equipment and intangibles	(34,075)	(143,496)
Net cash used in investing activities	(19,984)	572,280
CASH FLOWS FROM FINANCING ACTIVITIES:		
Repayment of borrowings	(84,305)	(621,100)
Proceeds from borrowings	97,510	-
Net cash used by financing activities	13,205	(621,100)
Net increase (decrease) in cash and cash equivalents held	148,077	(7,619)
Cash and cash equivalents at beginning of year	184,561	192,180
Cash and cash equivalents at end of financial year	332,638	184,561

6(a)

The accompanying notes form part of these financial statements.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

The financial report covers Byron Bay Golf Club Limited as an individual entity. Byron Bay Golf Club Limited is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The functional and presentation currency of Byron Bay Golf Club Limited is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Reduced Disclosure Requirements, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board and the *Corporations Act 2001*.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Significant accounting policies adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

2 Summary of Significant Accounting Policies

(a) Income Tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997*.

(b) Revenue and other income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the Company and specific criteria relating to the type of revenue as noted below, has been satisfied.

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

All revenue is stated net of the amount of goods and services tax (GST).

Sale of goods

Revenue is recognised on transfer of goods to the customer as this is deemed to be the point in time when risks and rewards are transferred and there is no longer any ownership or effective control over the goods.

Interest revenue

Interest is recognised using the effective interest method.

Rendering of services

Revenue in relation to rendering of services is recognised depending on whether the outcome of the services can be estimated reliably. If the outcome can be estimated reliably then the stage of completion of the services is used to determine the appropriate level of revenue to be recognised in the period.

If the outcome cannot be reliably estimated then revenue is recognised to the extent of expenses recognised that are recoverable.

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(b) Revenue and other income (continued)

Rental income

Rental income is recognised on a straight-line basis over a period of the lease term.

(c) Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership that are transferred to the Company are classified as finance leases.

Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments for operating leases, where substantially all of the risks and benefits remain with the lessor, are charged as expenses on a straight-line basis over the life of the lease term.

Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

(d) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Bank overdrafts also form part of cash equivalents for the purpose of the statement of cash flows and are presented within current liabilities on the statement of financial position.

(e) Financial instruments

Financial instruments are recognised initially using trade date accounting, i.e. on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial Assets

Financial assets are divided into the following categories which are described in detail below:

- loans and receivables;
- financial assets at fair value through profit or loss;
- available-for-sale financial assets; and
- held-to-maturity investments.

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(e) Financial instruments (continued)

Financial assets are assigned to the different categories on initial recognition, depending on the characteristics of the instrument and its purpose. A financial instrument's category is relevant to the way it is measured and whether any resulting income and expenses are recognised in profit or loss or in other comprehensive income.

All income and expenses relating to financial assets are recognised in the statement of profit or loss and other comprehensive income in the 'finance income' or 'finance costs' line item respectively.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers but also incorporate other types of contractual monetary assets.

After initial recognition these are measured at amortised cost using the effective interest method, less provision for impairment. Any change in their value is recognised in profit or loss.

The Company's trade and most other receivables fall into this category of financial instruments.

Discounting is omitted where the effect of discounting is considered immaterial.

Significant receivables are considered for impairment on an individual asset basis when they are past due at the reporting date or when objective evidence is received that a specific counterparty will default.

The amount of the impairment is the difference between the net carrying amount and the present value of the future expected cash flows associated with the impaired receivable.

In some circumstances, the Company renegotiates repayment terms with customers which may lead to changes in the timing of the payments, the Company does not necessarily consider the balance to be impaired, however assessment is made on a case-by-case basis.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets:

- acquired principally for the purpose of selling in the near future
- designated by the entity to be carried at fair value through profit or loss upon initial recognition or
- which are derivatives not qualifying for hedge accounting.

Assets included within this category are carried in the statement of financial position at fair value with changes in fair value recognised in finance income or expenses in profit or loss.

Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturity. Investments are classified as held-to-maturity if it is the intention of the Company's management to hold them until maturity.

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(e) Financial instruments (continued)

Held-to-maturity investments are subsequently measured at amortised cost using the effective interest method, with revenue recognised on an effective yield basis. In addition, if there is objective evidence that the investment has been impaired, the financial asset is measured at the present value of estimated cash flows. Any changes to the carrying amount of the investment are recognised in profit or loss.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that do not qualify for inclusion in any of the other categories of financial assets or which have been designated in this category.

All available-for-sale financial assets are measured at fair value, with subsequent changes in value recognised in other comprehensive income, unless its fair value cannot currently be reliably estimated. In such cases, the investment is reported at cost less any impairment charges.

Gains and losses arising from financial instruments classified as available-for-sale are only recognised in profit or loss when they are sold or when the investment is impaired.

In the case of impairment or sale, any gain or loss previously recognised in equity is transferred to the profit or loss.

Financial liabilities

Financial liabilities are classified as either financial liabilities 'at fair value through profit or loss' or other financial liabilities depending on the purpose for which the liability was acquired.

The Company's financial liabilities include borrowings, and trade and other payables (including finance lease liabilities), which are measured at amortised cost using the effective interest rate method.

Impairment of financial assets

At the end of the reporting period the Company assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets at amortised cost

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial assets original effective interest rate.

Impairment on loans and receivables is reduced through the use of an allowance account, all other impairment losses on financial assets at amortised cost are taken directly to the asset.

Subsequent recoveries of amounts previously written off are credited against other expenses in profit or loss.

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(e) Financial instruments (continued)

Available-for-sale financial assets

A significant or prolonged decline in value of an available-for-sale asset below its cost is objective evidence of impairment, in this case, the cumulative loss that has been recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment. Any subsequent increase in the value of the asset is taken directly to other comprehensive income.

(f) Inventories

Inventories consist of beer, spirits, wines, other sundry bar stock and kitchen stock. Inventories are measured at the lower of cost and net realisable value. Cost of inventory is determined using the first-in-first-out basis and is net of any rebates and discounts received.

(g) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

Costs include purchase price, other directly attributable costs and the initial estimate of the costs of dismantling and restoring the asset, where applicable.

Items of property, plant and equipment acquired for nil or nominal consideration have been recorded at the acquisition date fair value.

Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the assets useful life to the Company, commencing when the asset is ready for use.

Leased assets and leasehold improvements are amortised over the shorter of either the unexpired period of the lease or their estimated useful life.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Buildings	2.5 - 5%
Clubhouse Fixtures and Fittings	5 - 25%
Poker Machines	25%
Clubhouse and Course Plant and Equipment	10 - 30%
Course Improvements	5 - 10%

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(g) Property, Plant and Equipment (continued)

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

The Company has elected the cost basis for measuring non-current assets and has chosen to deem the existing carrying amount to be their cost. The deemed cost of non-current assets is the carrying value at 1 October 2004. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of profit or loss and other comprehensive income during the financial period in which they are incurred.

Crockery, cutlery and glassware are recorded at cost and replacements are charged against the profits of that year.

Course infrastructure items such as trees, gardens and nursery are recorded at cost and replacements will be charged against the profits of that year.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of profit or loss and other comprehensive income. When revalued assets are sold, amounts included in the asset revaluation reserve relating to that asset are transferred to retained earnings.

Minor assets for the clubhouse (under \$3,000) and minor assets for golf course the (under \$5,000) are expensed immediately.

(h) Intangibles

Poker Machine Entitlements

Poker machine entitlements were granted to the Company by the NSW government prior to 1 October 2004. Poker machine entitlements have been recognised in the statement of financial position at their fair value at 1 October 2004 which has been deemed to be their cost. Subsequent acquisitions of poker machine entitlements are recognised at cost.

Poker machine entitlements will remain current until such time as the Company disposes of its entitlements or there is an amendment to the NSW government legislation. On this basis, poker machine entitlements are assessed as being intangible assets with an indefinite useful life and have not been amortised. Poker machine entitlements continue to be carried at cost in the statement of financial position and are subject to an annual impairment test.

(i) Impairment of non-financial assets

At the end of each reporting period the Company determines whether there is any evidence of impairment for its non-financial assets.

Where this indicator exists and regardless for indefinite life intangible assets and intangible assets not yet available for use, the recoverable amount of the asset is estimated.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(i) Impairment of non-financial assets (continued)

The recoverable amount of an asset or CGU is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the future economic benefits of an asset are not primarily dependent on the asset's ability to generate net cash inflows and where the Company, if deprived of the asset, would replace its remaining future economic benefits, value in use shall be determined at the depreciated replacement cost of the asset.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

(j) Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Company during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(k) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

Employee benefits are presented as current liabilities in the statement of financial position if the Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date regardless of the classification of the liability for measurement purposes under AASB 119.

(l) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the statement of financial position.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

Notes to the Financial Statements

For the Year Ended 30 September 2016

2 Summary of Significant Accounting Policies (continued)

(m) Adoption of new and revised accounting standards

The Company has adopted all standards which became effective for the first time at 30 September 2016, the adoption of these standards has not caused any material adjustments to the reported financial position, performance or cash flow of the Company.

3 Critical Accounting Estimates and Judgements

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key judgements - Poker Machine Entitlements (PMEs)

The fair value of PMEs at 1 October 2004 of \$220,000 was based upon data supplied by Clubs NSW, using an active market analysis. The carrying value of poker machine entitlements is included in intangible assets at Note 11.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

4 Revenue and Other Income

	2016	2015
	\$	\$
Operating Activities		
Sale of goods:		
- Bar sales	767,904	584,752
- Kitchen sales	244,268	-
- Other sales	14,084	11,259
Services:		
- Poker machine and keno revenue	156,567	154,814
- Subscriptions	438,845	388,819
- Green fees	355,518	342,560
- Competition fees	96,622	90,987
- Machinery levy	46,029	45,136
- Course development fund	52,945	50,273
- Revenue from sub-clubs:		
Byron Bay Golf Club Veterans	31,763	42,750
Byron Bay Golf Club Ladies	41,424	34,916
Non-Operating Activities		
- Interest received - other persons	2,903	2,658
- Poker machine GST rebate	13,791	16,712
- Donations and sponsorship	89,761	80,821
- Rent received	45,735	51,812
- Profit on sale of equipment/intangibles	14,091	347,168
- Other revenue	38,847	43,392
Total revenue	2,451,097	2,288,829

5 Expenses

Administration/operating	558,205	512,333
Entertainment	55,611	27,715
Employee costs	962,610	700,213
Repairs and maintenance	168,047	160,530
Insurance	42,532	53,609
Depreciation:		
Freehold land and improvements	15,814	18,419
Buildings	28,191	30,532
Plant and equipment	46,131	45,550
Capitalised leased assets	74,961	79,643
Cost of goods sold	439,403	270,759
Sub-club expenditure:		
Byron Bay Gold Club Veterans	27,665	36,122
Byron Bay Golf Club Ladies	34,467	41,190
Total expenses	2,453,637	1,976,615

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

6 Cash and cash equivalents

	2016	2015
Note	\$	\$
Cash on hand	31,755	31,849
Cash at bank:		
Club	270,525	133,409
Women	13,162	6,205
Veterans	17,196	13,098
Total cash and cash equivalents	332,638	184,561

(a) Reconciliation of cash

Cash and cash equivalents reported in the statement of cash flows are reconciled to the equivalent items in the statement of financial position as follows:

Cash and cash equivalents	6	332,638	184,561
Balance as per statement of cash flows		332,638	184,561

7 Trade and other receivables

CURRENT		
Trade receivables	194	6,223
Other receivables	30	30
Total current trade and other receivables	224	6,253

8 Inventories

CURRENT		
At cost:		
Beverages	34,108	41,771
Food	6,566	-
Total current inventories	40,674	41,771

9 Other Assets

CURRENT		
Prepayments	29,321	17,198
Total current other assets	29,321	17,198

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

10 Property, plant and equipment

	2016	2015
	\$	\$
Freehold land and improvements		
At cost	1,873,816	1,873,816
Accumulated depreciation	(430,204)	(414,390)
Total freehold land and improvements	1,443,612	1,459,426
Buildings		
At cost	1,110,228	1,110,228
Accumulated depreciation	(587,179)	(558,988)
Total buildings	523,049	551,240
Capital works in progress		
At cost	19,601	19,601
Total capital works in progress	19,601	19,601
Plant and equipment, furniture and fittings		
At cost	1,055,343	1,035,360
Accumulated depreciation	(926,259)	(880,129)
Total plant and equipment, furniture and fittings	129,084	155,231
Poker machines		
At cost	42,323	42,322
Accumulated depreciation	(42,323)	(42,322)
Total poker machines	-	-
Capitalised leased assets		
At cost	704,449	673,440
Accumulated depreciation	(394,670)	(400,300)
Total capitalised leased assets	309,779	273,140
Total property, plant and equipment	2,425,125	2,458,638

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements**For the Year Ended 30 September 2016****10 Property, plant and equipment (continued)****(a) Movements in Carrying Amounts**

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Capital Works in Progress	Freehold Land and Improvements	Buildings	Plant, Equipment, Furniture and Fittings	Poker Machines	Capitalised Leased Assets	Total
	\$	\$	\$	\$	\$	\$	\$
Year ended 30 September 2016							
Balance at the beginning of year	19,601	1,459,426	551,240	155,231	-	273,140	2,458,638
Additions	-	-	-	19,985	-	111,600	131,585
Disposals - written down value	-	-	-	-	-	-	-
Depreciation expense	-	(15,814)	(28,191)	(46,131)	-	(74,961)	(165,097)
Balance at the end of the year	19,601	1,443,612	523,049	129,085	-	309,779	2,425,126

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

11 Intangible Assets

	2016	2015
	\$	\$
Poker machine entitlements (at cost)	<u>150,000</u>	<u>150,000</u>

(a) Movements in carrying amounts of intangible assets

	Poker Machine Entitlements	Total
	\$	\$
Year ended 30 September 2016		
Balance at the beginning of the year	<u>150,000</u>	<u>150,000</u>
Closing value at 30 September 2016	<u>150,000</u>	<u>150,000</u>

12 Trade and other payables

	2016	2015
	\$	\$
CURRENT		
Unsecured liabilities		
Trade payables	112,094	104,365
GST payable	<u>28,451</u>	<u>11,876</u>
Total current trade and other payables	<u>140,545</u>	<u>116,241</u>

13 Borrowings

CURRENT		
Secured liabilities		
Finance leases	<u>69,255</u>	<u>74,394</u>
Total current borrowings	<u>69,255</u>	<u>74,394</u>
NON-CURRENT		
Secured liabilities		
Finance leases	<u>106,559</u>	<u>88,215</u>
Total non-current borrowings	<u>106,559</u>	<u>88,215</u>

(a) Finance leases

Finance leases were entered into to purchase a number of poker machines and course plant and equipment.

(b) Overdraft facility

At 30 September 2016, the Club had an unused overdraft facility of \$100,000 secured over the Club's land.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

14 Provisions

	2016	2015
	\$	\$
CURRENT		
Employee benefits: Long service leave	44,544	40,490
Employee benefits: Annual leave	74,434	55,435
Total current provisions	118,978	95,925
NON-CURRENT		
Employee benefits: Long service leave	28,029	24,801
Total non-current provisions	28,029	24,801

Provision for employee benefits

The current liability includes employees that have accumulated 10 years service and therefore have an unconditional right to take long service leave. Based on past experience, the Company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months.

15 Other liabilities

CURRENT		
Rent received in advance	11,739	11,739
Member subscriptions received in advance	249,905	167,871
Total current other liabilities	261,644	179,610
NON-CURRENT		
Rent received in advance	250,431	262,170
Total non-current other liabilities	250,431	262,170

16 Reserves

Asset revaluation reserve		
Opening balance	809,411	809,411
Closing balance	809,411	809,411
Total reserves	809,411	809,411

(a) Asset revaluation reserve

The asset revaluation reserve records fair value movements on property, plant and equipment associated with the company's non-current assets.

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

17 Capital and leasing commitments

(a) Finance leases

	2016	2015
	\$	\$
Minimum lease payments:		
- not later than one year	78,838	84,299
- between one year and five years	115,073	94,780
Minimum lease payments	<u>193,911</u>	179,079
Less: finance changes	<u>(18,097)</u>	(16,470)
Present value of minimum lease payments	<u><u>175,814</u></u>	<u>162,609</u>

(b) Contracted Commitments

As at 30 September 2016, the Company had not entered into any material capital expenditure contracts, service agreements or arrangements (2015: None).

18 Financial Risk Management

The Company's financial instruments consist mainly of deposits with banks, short-term investments, and accounts receivable and payable, and borrowings.

The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

	2016	2015
Note	\$	\$
Financial Assets		
Cash and cash equivalents	6 332,638	184,561
Loans and receivables	7 224	6,253
Total financial assets	<u><u>332,862</u></u>	<u>190,814</u>
Financial Liabilities		
Financial liabilities at amortised cost		
- Trade and other payables	12 140,545	116,241
- Borrowings	13 175,814	162,609
Total financial liabilities	<u><u>316,359</u></u>	<u>278,850</u>

19 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstandings and obligations of the Company. The number of members as at 30 September 2016 is 1,229 (2015: 1,031) and the collective liability of members was \$1,229 (2015: \$1,031).

Byron Bay Golf Club Limited

ABN 62 001 043 205

Notes to the Financial Statements

For the Year Ended 30 September 2016

20 Fair Value Measurement

The Company does not measure any assets or liabilities at fair value on a recurring or non-recurring basis in the statement of financial position after initial recognition.

21 Key Management Personnel Disclosures

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director of that entity is considered key management personnel.

The total remuneration paid to key management personnel of the Company is \$168,936 (2015: \$188,068).

22 Related Parties

The directors named in the attached Director's Report each held office as a director of the Company during the year ended 30 September 2016.

There were no related party transactions during the year ended 30 September 2016 (30 September 2015: None).

23 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 September 2016 (30 September 2015: None).

24 Events Occurring After the Reporting Date

The financial report was authorised for issue on 15 November 2016 by the Board of Directors.

On 17th October, the Company entered into a finance lease arrangement with Commonwealth Bank of Australia for the purchase of a new ride-on lawn mower. The loan amount of \$104,683 and interest of \$13,628 is repayable over the next 60 months.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

25 Company Details

The registered office and principal place of business of the Company is:

Byron Bay Golf Club Limited
64 Broken Head Road
Byron Bay NSW 2481

Byron Bay Golf Club Limited

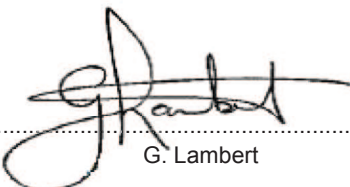
ABN 62 001 043 205

Directors' Declaration

The directors of the Company declare that:

1. The financial statements and notes, as set out on pages 30 to 49, are in accordance with the *Corporations Act 2001* and:
 - a. comply with Australian Accounting Standards - Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position as at 30 September 2016 and of the performance for the year ended on that date of the Company.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director

G. Lambert

Director

M. Askew

Dated this 15th day of November 2016



Thomas Noble & Russell
Accountants | Auditors | Business Advisers

BYRON BAY GOLF CLUB LIMITED
ABN 62 001 043 205
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 30 SEPTEMBER 2016

Independent Auditor's Report to the members of Byron Bay Golf Club Limited

Report on the Financial Report

We have audited the accompanying financial report of Byron Bay Golf Club Limited ("the company"), which comprises the statement of financial position as at 30 September 2016, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration, for the company.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

Our audit did not involve an analysis of the prudence of business decisions made by directors or management.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.



Opinion

In our opinion, the financial report of Byron Bay Golf Club Limited is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the company's financial position as at 30 September 2016 and its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Matters Relating to the Electronic Presentation of the Audited Financial Report

This auditor's report relates to the financial report of the company for the financial year ended 30 September 2016 included on the company's website. The company's directors are responsible for the integrity of the company's website. We have not been engaged to report on the integrity of this website. The auditor's report refers only to the financial report identified above. It does not provide an opinion on any other information which may have been hyperlinked to/from the financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

Dated at Lismore this 15th day of November 2016.

**THOMAS NOBLE & RUSSELL
CHARTERED ACCOUNTANTS**

A handwritten signature in blue ink, appearing to read 'A J Bradfield', is written over a horizontal dotted line. The signature is slanted and extends upwards and to the right.

A J BRADFIELD (Partner)
Registered Company Auditor